

SUMMARISED AUDITED CONSOLIDATED RESULTS FOR THE YEAR ENDED 31 DECEMBER 2013 AND DIVIDEND ANNOUNCEMENT

Revenue increased 13.6% to **R5.2 billion**

Headline earnings per share of **219 cents** impacted by labour disruptions and transactions costs

Excellent progress on delivery of the group's **"3 x 50%" strategy**

Rombat integration completed and new **Start/Stop battery** facility commissioned

2014 **B-BBEE target achieved** a year early – all South African subsidiaries at Level 4 or better

Carbon footprint of South African subsidiaries **decreased 15.9%**

Production-adjusted **energy consumption limited to a 1.8% increase** across the group

Mutlu Akü acquisition represents the next step in the group's international expansion and establishes the group as the third largest battery manufacturer in the EMEA region

CONDENSED CONSOLIDATED INCOME STATEMENT		
	31 December 2013 R'000	31 December 2012 Restated R'000
Revenue	5 227 426	4 603 150
Cost of sales	(4 177 984)	(3 542 121)
Gross profit	1 049 442	1 061 029
Other operating income	98 087	67 342
Distribution, administrative and other operating expenses	(701 915)	(558 562)
Operating profit	445 614	569 809
Interest income	15 421	19 206
Interest expense	(27 888)	(26 457)
Share of results of associates	61 924	78 921
Profit before taxation	495 071	641 479
Taxation	(121 172)	(166 903)
Profit for the period	373 899	474 576
Attributable to:		
Equity holders of the company	341 376	440 543
Non-controlling interests	32 523	34 033
	373 899	474 576
Depreciation and amortisation included in the above expenses	(143 261)	(112 599)
Operating lease rentals included in the above expenses	(32 151)	(33 270)
Earnings per share		
Basic earnings per share (cents)	229	310
Headline earnings per share (cents)	219	310
Diluted earnings per share		
Diluted earnings per share (cents)	223	304
Diluted headline earnings per share (cents)	214	304
Number of shares in issue ('000)	198 986	152 532
Number of shares in issue excluding treasury shares ('000)	194 566	145 461
Weighted average number of shares in issue ('000)	149 271	142 030
Adjustment for dilutive shares ('000)	3 585	2 933
Number of shares used for diluted earnings calculation ('000)	152 856	144 963
Calculation of headline earnings (R'000)		
Net profit attributable to ordinary shareholders	341 376	440 543
(Profit)/loss on insurance recovery and impairment charges	(15 342)	147
Taxation effect of insurance recovery and impairment charges	1 243	110
Profit on disposal of property, plant and equipment – net of tax	(34)	(132)
Headline earnings	327 243	440 668

CONDENSED CONSOLIDATED BALANCE SHEET			
	31 December 2013 R'000	31 December 2012 Restated R'000	1 January 2012 Restated R'000
ASSETS			
Non-current assets			
Property, plant and equipment	2 844 929	1 191 499	706 811
Intangible assets	1 243 531	84 494	16 728
Investment in associates	199 786	175 939	159 398
Deferred taxation	10 838	10 503	11 266
	4 299 084	1 462 435	894 203
Current assets			
Inventory	1 264 241	755 274	579 792
Trade and other receivables	1 274 387	667 665	478 003
Derivative financial assets	15 870	162	615
Taxation	21 002	424	4 869
Cash and cash equivalents	574 742	407 909	371 845
	3 150 242	1 831 434	1 435 124
Total assets	7 449 326	3 293 869	2 329 327
EQUITY AND LIABILITIES			
Capital and reserves			
Stated capital/share capital and premium	1 497 931	42 876	42 876
Treasury shares	(45 241)	(72 232)	(113 509)
Share-based payment reserve	58 215	33 287	17 584
Hedging reserve			(3 471)
Foreign currency translation reserve	87 809	36 660	
Equity accounted earnings	190 742	171 895	154 309
Retained earnings	1 897 909	1 755 168	1 485 063
Ordinary shareholders' equity	3 687 365	1 967 654	1 582 852
Non-controlling interests	101 387	85 076	79 022
Total equity	3 788 752	2 052 730	1 661 874
Non-current liabilities			
Borrowings	1 021 976	183 804	27 458
Post-employment benefits	107 685	28 499	24 860
Deferred taxation	378 954	60 590	58 510
Deferred grant income	125 313		
Provision for liabilities and charges	21 080	16 372	
	1 655 008	289 265	110 828
Current liabilities			
Trade and other payables	1 472 949	602 399	430 683
Borrowings	180 796	67 398	24 627
Taxation	41 682	11 601	7 541
Provisions for liabilities and charges	141 406	71 366	58 607
Derivative financial liabilities	1 492	7 629	10 061
Bank overdrafts	167 241	191 481	25 106
	2 005 566	951 874	556 625
Total liabilities	3 660 574	1 241 139	667 453
Total equity and liabilities	7 449 326	3 293 869	2 329 327
Net asset value per share (cents) attributable to ordinary shareholders calculated on number of shares in issue excluding treasury shares	1 895	1 353	1 119
Capital expenditure	135 027	286 163	143 040
Capital commitments:			
– contracted	68 605	67 504	23 134
– authorised but not contracted	287 923	170 200	139 824

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME		
	31 December 2013 R'000	31 December 2012 Restated R'000
Profit for the period	373 899	474 576
Other comprehensive income:		
– Actuarial gains/(losses) recognised	395	(1 321)
– Exchange gains arising on translation of foreign operations	51 881	36 845
– Cash flow hedges	110 377	(7 548)
– Taxation on other comprehensive income	(157)	(1 054)
Net other comprehensive income	162 496	26 922
Total comprehensive income for the period net of taxation	536 395	501 498
Attributable to:		
Equity holders of the company	503 182	467 280
Non-controlling interests	33 213	34 218
	536 395	501 498

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS			
	31 December 2013 R'000	31 December 2012 Restated R'000	31 December 2011 Restated R'000
Operating activities			
Profit before taxation	495 071	641 479	571 561
Non-cash items	211 434	67 586	(259 976)
Working capital changes	(40 597)	(36 620)	69 654
Cash generated from operations	665 908	672 445	381 239
Interest paid	(27 888)	(26 457)	(7 500)
Taxation paid	(88 814)	(156 477)	(109 260)
Dividends paid	(155 951)	(132 103)	(126 028)
Dividend income from associates	43 077	61 335	21 152
Net cash inflow from operating activities	436 332	418 743	159 603
Investing activities			
Interest received	15 421	19 206	12 647
Net cash used in other investing activities	(2 318 046)	(723 411)	(84 236)
Net cash outflow from investing activities	(2 302 625)	(704 205)	(71 589)
Net cash inflow from financing activities	2 099 626	152 334	324
Net increase/(decrease) in cash and cash equivalents	233 333	(133 128)	88 338
Cash and cash equivalents at beginning of the period	216 428	346 739	258 401
Exchange (losses)/gains on cash and cash equivalents	(42 260)	2 817	
Cash and cash equivalents at end of the period	407 501	216 428	346 739

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY		
	31 December 2013 R'000	31 December 2012 Restated R'000
Balance at beginning of the period	2 052 730	1 661 874
Net profit for the period	373 899	474 576
Other comprehensive income for the period	162 496	26 922
Total comprehensive income for the period	536 395	501 498
Non-controlling interest arising on acquisition of subsidiary		2 055
Proceeds from shares issued	1 500 000	
Share issue costs	(44 945)	
Employee share plan:		
– Value of service provided	9 747	8 574
– Deferred taxation	15 767	11 817
Vesting of share-based payment obligation:		
– Estimated taxation effects of utilisation of treasury shares	(15 123)	(16 148)
– Loss on settlement of old scheme	(586)	(4 194)
Transfer of cashflow hedge to purchase consideration of subsidiary	(110 377)	12 369
Shares disposed by the Metair Share Trust	1 095	6 988
Dividend *	(155 951)	(132 103)
Balance at end of the period	3 788 752	2 052 730

* An ordinary dividend of 70 cents per share (2012: 95 cents) was declared in respect of the year ended 31 December 2013 (31 December 2012).

OPERATING RESULTS

In the context of the extremely difficult labour environment, Metair produced a reasonable set of financial results for the year ended 31 December 2013. The 2013 year was a year of contrasts that can be characterised on the one hand by nine weeks of debilitating labour unrest and on the other, by the conclusion after a three-year process of the acquisition of Mutlu Akü, the largest battery manufacturer in Turkey.

Management's focus on the delivery of our strategy by executing the extremely complicated and challenging acquisition of Mutlu Akü should have been supported by a strong local market performance. However, the disruptive labour environment negatively impacted our local OE segment by R87 million (PB1T). In addition, the labour disruptions experienced in the mining sector resulted in the R41 million (PB1T) decline in the non-automotive segment's profit before interest and tax. These factors, combined with the substantial once-off acquisition expense of R78 million, reduced earnings to R374 million from the previous period's R475 million. Earnings per share declined to 229 cents compared to 310 cents in 2012. Notwithstanding the decline in attributable earnings, cash generated from operations was R665 million compared to R672 million in 2012.

The once-off Mutlu Akü acquisition expense of R78 million was partly offset by earnings of R29 million from the solid performance from Mutlu Akü for the three weeks of December trade that have been included in Metair's results.

Acquisition of Mutlu Akü
The acquisition of Mutlu Akü was a transformative event that deepens Metair's international relevance. Mutlu Akü is Turkey's leading battery manufacturer, Start/Stop ready, vertically integrated and has the largest share of both the Turkish OE and aftermarkets. Mutlu Akü has production capacity of approximately 5.7 million batteries and has been the market leader in Turkey for more than 60 years. It also has an extensive battery dealer network in Turkey through 82 dealerships and more than 6 100 sub-dealers.

The mandatory tender offer closed on 11 March 2014 and Metair now owns 96.4% of Mutlu Akü.

The total acquisition price was US Dollars 287.2 million which was hedged at an effective average exchange rate of R10.07 to the US Dollar. The Mutlu group not only gives Metair access to additional production capacity, but also positions us closer to strategic markets in Europe, Eastern Europe, the Middle East and North Africa. The Mutlu group transforms Metair by providing us with access to attractive growth markets and enhances our geographical diversification. As with the Rombat acquisition in 2012, this transaction brings further balance to our business and allows us to leverage our technological expertise and strong balance sheet.

The integration of Mutlu Akü within the Metair group is proceeding according to plan. Mutlu Akü's management are highly motivated and have welcomed Metair's inclusive management practices and disciplines. Our relationship with the previous controlling shareholders is excellent and the handover is proceeding well within the expectations we set ourselves. We are grateful for all the support and guidance the previous shareholders continue to provide, in particular Mr Attilla Turker and Mr Ali Nuri Turker.

Review of operations

Rombat
Rombat had another pleasing year, despite declines in sales from most European Original Equipment Manufacturers. The company delivered EB1TDA of Lei 36 million (R106 million). Turnover rose to Lei 305 million (R900 million) compared to Lei 240 million (R576 million) for the nine-and-a-half months of inclusion in 2012. Return on equity rose strongly, although this has been offset by an increased investment in marketing spend. The Romanian government supported Rombat's new Start/Stop manufacturing facilities through a grant of €8 million which was received in the latter part of 2013. The grant will be released though the income statement over the estimated useful life of the facility.

Original equipment

South Africa
The South African automotive industry was on track to report production of around 550 000 units in 2013 (2012: 510 000 units) on the back of increased exports from BMW and Ford. However, production ended the year at 514 000 units as a direct result of the strike disruptions. Due to the length of the strikes, it was not possible to catch up the lost production.

The outlook for the South African OE automotive sector in the short term is uncertain. On the one side, there is the fantastic support structure of the APDP and the benefits of the devaluation of the rand. On the other, the country appears to face a power struggle in the labour environment. It is unclear which side will prevail and should a balanced labour environment not be achieved there is a real risk that future OE production will be shared between South Africa and other low-cost manufacturing destinations

Europe

Dacia was one of the beneficiaries of the trend towards more affordable vehicles in Europe and grew sales by 18% when most OEMs shrunk by more than 10% in 2013. Romania is one of the major production locations for Dacia and Rombat benefited as a result.

Romanian vehicle production volumes increased slightly to 411 000 units.

Aftermarket

South Africa

Our aftermarket and non-automotive businesses remain a key focus for entrenching balance in our business. Aftermarket was seriously affected by the flood of cheap imports across all categories. Our focus is to maintain quality and focus on the high-end brands through our superior production processes. Some non-automotive product lines were negatively affected by continuing disruptions in the mining industry and project delays in the construction industry.

Europe

In a difficult market, the group held market share in Romania and its other export destinations like France, Germany and Italy.

Transformation

We are extremely pleased with our continued progress in all aspects of transformation in the group. Five of our major South African operations are at Level 3 on the Department of Trade and Industry Codes of Good Practice, and four are at Level 4. This exceeds our target of achieving Level 4 at all South African operations by 2014.

Human capital

The industry strikes overshadowed 2013 and emphasised once again the importance of maintaining good relationships with workers. Our focus on improving the daily experience of our employees continued during 2013. We also standardised and refined our wellness plans across the group. We completed upgrades of our canteens, clinics and ablution facilities. We again invested a substantial amount in skills development initiatives and reported a significant improvement in our Lost Time Injury Frequency Rate to 1.26 incidents per 200 000 hours worked.

Outlook

During 2014 we will be focusing intently on maximising the benefits of our international acquisitions, ensuring rapid and effective integration and entrenching our relevance in the new markets we have access to.

Metair's performance in the year ahead is dependent upon, inter alia, the successful execution of our strategy, OE volumes, a peaceful labour environment, efficiencies, internal inflation recoveries and the exchange rate. Subject to such factors we expect 2014's financial performance to be satisfactory.

Board changes

With effect from 1 January 2014 Mr Brand Pretorius was appointed to the board as an independent non-executive director and Mr David Wilson as non-executive director.

Thanks

We would like to thank the people who work for us for their diligence in overcoming 2013's difficult circumstances and ensuring direction of the group. Our thanks also go to the support staff, advisors and funders who helped to make the Mutlu Akü acquisition possible.

Lastly, we thank all our stakeholders and particularly our customers for their continued support.

CONDENSED SEGMENTAL REVIEW

	Revenue		Profit before interest and taxation	
	31 December 2013 R'000	31 December 2012 Restated R'000	31 December 2013 R'000	31 December 2012 Restated R'000
Local				
Original equipment	3 143 576	3 135 068	221 968	308 140
Aftermarket	1 440 130	1 162 136	224 263	202 724
Non-auto	486 399	462 957	18 162	59 141
	5 070 105	4 760 161	464 393	570 005
Direct exports				
Original equipment	105 307	94 844	(3 638)	10 415
Aftermarket	772 275	471 953	60 901	40 304
Non-auto	44 810	35 290	1 494	2 849
	922 392	602 087	58 757	53 568
Property rental	90 671	67 053	90 026	66 124
Reconciling items: *				
– Share of results of associates			61 924	78 921
– Managed associates	(765 071)	(759 098)	(62 486)	(96 243)
Other reconciling items **	(90 671)	(67 053)	(105 076)	(23 645)
Total	5 227 426	4 603 150	507 538	648 730
Net interest expense			(12 467)	(7 251)
Profit before taxation			495 071	641 479

* Although the results of Hesto Harnesses Proprietary Limited do not qualify for consolidation due to the application of IFRS 10 and IAS 28, the results of Hesto Harnesses Proprietary Limited have been included in the segmental review as Metair has a 75% equity interest and is responsible for the operational management of this associate.

** The reconciling items relate to Metair head office companies and property rental.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS